The Carnegie Council’s 2007/08 program year ended just before the global financial crisis hit. Yet there were many with deep anxieties about the health of our financial system long before the depth of the disaster became evident. Among them was Nobel Prize winner Paul Krugman, who voiced his concerns at the Council in April 2008.

Also this year, a crisis of a different kind bubbled over in Pakistan, particularly in the provinces bordering Afghanistan. Journalist Ahmed Rashid visited us twice—both before and after the assassination of Prime Minister Benazir Bhutto—bringing first-hand news from a region posing one of the greatest current threats to world security.

Looking forward, however, all is not gloom. If nothing else, the financial crisis highlights the global nature of our political and economic challenges and the fact that we need to work together to overcome them. Most would agree that the time is right for America to rethink its role in the world. “After Iraq,” wrote Barack Obama in 2007, “we may be tempted to turn inward. That would be a mistake. The American moment is not over, but it must be seized anew.”

The Council firmly believes in the power of constructive dialogue between nations and in multilateral approaches to global problems. This year, under the leadership of David Speedie, we launched the U.S. Global Engagement initiative, which focuses on improving U.S. foreign relations.

We are also making progress toward construction of a global, interactive ethics network. In the past, such a thing seemed impossible. But the Internet allows small organizations like ours to reach a worldwide audience. This year we took our plans a step further as William Vocke cemented partnerships with universities in Asia and the Middle East.

These are just two of the many new programs we are working on. As you will see from these pages, we anticipate a fruitful and busy year to come. We encourage you to visit our websites to read, watch, and listen to Council resources. You will find not only a record of particular events, but also analysis of ongoing ethical challenges that remains valuable over time.

Thank you for your support.

Joel H. Rosenthal
President, Carnegie Council
The past year has witnessed a number of new developments at the Council, each designed to further our mission of providing educational and balanced information to the broadest possible audience worldwide.

**New Initiatives**

The Carnegie Ethics Studio: Broadcasting to the World

The Council is well on its way to becoming a full-fledged broadcasting center, complete with our own in-house video and audio editors. As of February 2007 every Council event is filmed and added to our extensive audio/video archives. You can find all our audios and videos on the Council website (www.cceia.org), along with information about subscribing to our podcasts, which continue to be our most popular form of outreach. In the first half of 2008, Council podcasts averaged more than 25,000 hits per month, and each talk or interview averaged more than 1,000 downloads. Not surprisingly, our greatest audience is in the United States, followed by Canada, Australia, and the United Kingdom, but our podcasts are also reaching listeners in Europe, Asia, and South Africa.

In February 2008 we affiliated with WPKN Radio (89.5 FM Bridgeport/New Haven, CT, and 88.7 FM Montauk, NY/New London, CT), which provided live and recorded broadcasts of many of our public events. Over the coming year we will be working with more broadcasters, starting with Public Ethics Radio, a production of the Centre for Applied Philosophy and Public Ethics at the Australia National University in Canberra. Hosted and produced by our former Council colleagues Christian Barry and Matt Peterson, Public Ethics Radio is engaging ethicists from around the globe in discussions of practical dilemmas. In support of this effort, the Council is pleased to be podcasting these programs via our website.

On the video side, in January 2008 we launched a YouTube page that featured over a hundred clips in the first six months, and is regularly listed in the top-100 most-viewed in YouTube’s non-profit sector. These teasers are an effective way of getting our material to a wider audience. Some of them have been picked up by blogs, and we are seeing a number of new visitors clicking from YouTube to our website. Go to www.youtube.com/carnegiecouncil.

The Global Ethics Network

Currently in its test phase, the Global Ethics network will interactively share content and discourse on international policy issues with education.
institutions worldwide. We are currently inviting universities around the world to join in shaping the parameters underlying our ethical expectations regarding international policymaking. These agreements will allow teachers and students access to a wealth of resources from the Council’s international community of scholars, experts, practitioners, and journalists. We are pleased to announce that we have recently signed up our first four partners—**American University of Beirut, American University in Cairo, Sophia University in Japan, and Cheng Chi University in Taiwan**—and that the Studio has received its first grants, from **Carnegie Corporation of New York**, and Booz & Company and its magazine *strategy+business*.

Newly appointed Senior Fellow and Program Director **William C. Vocke, Jr.**, is charged with developing and expanding the Council’s partnerships and materials for this ambitious project. A lifelong proponent of international education, Vocke has been Professor and Director of the Institute of World Affairs at the University of Wisconsin, Milwaukee and, most recently, a Professor at Taiwan’s top international affairs program at National Cheng Chi University. In addition to his teaching experience, Vocke has extensive broadcasting expertise, having produced and hosted over 500 television and radio programs on public channels in Wisconsin and Cincinnati.

**Carnegie-Uehiro Fellowship**

The Uehiro Foundation, a nonprofit institution committed to the advancement of moral and ethical education in Japan, has been working with Carnegie Council since 1990. The latest joint venture of the two organizations is the establishment of the Carnegie-Uehiro Fellowship program, designed to promote the study and teaching of ethics and international affairs worldwide. Program Fellows will conduct research and outreach programs of their own design, and will deliver an annual lecture to be held at Council Headquarters. In this, the program’s first year, **David Rodin** received a Senior Fellowship and **Kei Hiruta** was appointed a Fellow.

David Rodin is Co-Director of the new Ethics and Laws of War Institute at the Oxford Uehiro Centre for Practical Ethics, Oxford University. His first book, *War and Self-Defense* (Oxford University Press, October 2002), was awarded the American Philosophical Association Frank Chapman Sharp Prize for the best monograph on the philosophy of war and peace. Kei Hiruta holds an appointment as Research Associate at
the Uehiro Centre, and is currently working on several projects to mark the centenary of the birth of the philosopher Isaiah Berlin in 2009.

In June 2008, Professor Rodin gave the inaugural program lecture, entitled “Torture, Rights, and Values: Why the Prohibition of Torture is Absolute.” Serving as the responder to Dr. Rodin was David Luban, Frederick Haas Professor of Law and Philosophy at Georgetown University Law Center, and one of America’s most distinguished ethicists.

**The Ethical Blogger Project**

What ethical standards should govern the blogosphere? Should there be one absolute code of conduct, or can multiple codes coexist? How can we create a set of norms? To address these questions, the Council’s Global Policy Innovations (GPI) team joined with three distinguished partners—Brown University’s Watson Institute for International Studies; Demos, the Think Tank for Everyday Democracy; and Oxford University’s Reuter’s Institute for the Study of Journalism. Together they created the Ethical Blogger Project, with its own blog, The Ethical Blogger. Launched in October 2007, in less than a month Google nominated it as one of their “blogs of note.” The group has since expanded to include Japan Society, the Korea Society, and New York University’s Center for Global Affairs.

Blog topics this program year included the earthquake in China, and the conflict over how Palestinian history is portrayed on Wikipedia. You can access the discussion and post your own thoughts at ethicalbloggerproject.blogspot.com.

**U.S. Global Engagement**

“The way America does business with the world, or U.S. global engagement, is arguably the most critical, indeed the most generic foreign policy issue of the day,” writes U.S. Global Engagement Director David C. Speedie. “The lesson of the unruly post-Cold War environment has surely been that, on a raft of new or exacerbated security challenges, the engagement of a coalition of the willing and able is not just morally appealing, but strategically smart.”

The focus of the Global Engagement Program will be in three areas: U.S. relations with partners among the established democracies, including the NATO alliance; U.S. relations with what might be termed “problematical allies,” such as Russia and Pakistan; and U.S. relations with states which are deemed “of deep concern,” such as Iran and Syria.

Formerly of Carnegie Corporation, Speedie joined the Council as a Senior Fellow in June 2007, bringing with him a wealth of experience, contacts, and practical understanding of international affairs. Among his achievements at Carnegie Corporation, Speedie fostered several major initiatives on U.S. relations with Russia following the fall of the Soviet Union. He also helped usher in new Corporation programs on nonproliferation of weapons of mass destruction and on other international peace and security issues.

**Workshops for Ethics in Business (WEB)**

Launched in 2007 as part of the Council’s Global Policy Innovations (GPI) program, WEB provides a unique opportunity for top
corporations and NGOs to share ideas for addressing ethical issues related to globalization. The lead sponsors are Booz & Company and Merck & Co., Inc., and the roster of other companies and institutions involved has grown to over a dozen.

“The goal of these workshops is to provide examples of best practices that help address stubborn ethical problems that organizations face,” says GPI Director Devin T. Stewart, who came to the Council in 2006. “The world’s best companies have enjoyed success partly because their competitive management systems deal with these problems globally, while their less successful competitors have been dealing with them on an ad hoc basis.”

Over this past program year panel members have featured representatives from such companies as BP, General Electric, and Deutsche Bank, as well as such non-corporate institutions as the World Bank, the Business & Human Rights Resource Centre, and the Interfaith Center on Corporate Responsibility. Topics have ranged from how businesses can tackle corruption and climate change to the ethics of engagement with China in the context of the Olympic Games. These workshops are open to the public and are available as podcasts, audios, and videos.

Understanding Islam through Virtual Worlds

With support from the Richard Lounsbery Foundation, the Carnegie Council undertook a year-long partnership with newly appointed Senior Fellows Rita J. King and Joshua S. Fouts in an unusual venture into virtual reality.

What are Virtual Worlds? Basically, they are simulated, interactive, online environments that can be accessed by multiple users. Users inhabit these worlds via representations of themselves known as “avatars.” Second Life is one of the most sophisticated and popular of these new worlds, with millions of “residents” across the globe.

Through the use of computer translation programs, three-dimensional avatars from different countries and backgrounds can meet and converse freely in Second Life, in a way that would be impossible in the real world.

For example, in one of her first forays into Second Life, King met a Muslim woman in a virtual Jewish synagogue. “She told me that all her life she’d been curious about what took place during prayer services but she feared being persecuted or making others uncomfortable by appearing in traditional Muslim garb in a synagogue,” said King. “Virtual Worlds make possible such efforts to understand ‘the other.’”

The project will produce a range of audio, video, and print products, including a policy recommendation paper that will include a list of recommendations for the U.S. government on how to use virtual worlds to promote international understanding. To learn more, go to www.youtube.com/dancinginkTV.
The Carnegie Council focuses on three broad themes: Ethics, War, and Peace, Global Social Justice, and Religion in Politics. To keep up with our activities, go to our website to sign up for our free electronic newsletter and quarterly print Bulletin.

Ethics & International Affairs (EIA)

“Those of you who read the [Council’s] journal, Ethics & International Affairs, will know that it maintains an extraordinarily high level of rigor and is not afraid to bring philosophers into the conversation,” remarked legal scholar David Luban at the inaugural Uehiro-Carnegie Fellowship lecture.

It is EIA’s goal to both deepen and expand the conversation. To that end Executive Editor John Tessitore has opened up the journal to contributions of shorter, non-peer-reviewed essays that address a wide range of timely and often provocative issues. At the same time, the editorial staff has extended the dialogue by inviting reader responses to EIA articles, resulting in some stimulating exchanges. One such exchange began with Mathias Risse’s article, “On the Morality of Immigration” (Vol. 22.1, Spring 2008), which provoked two thoughtful responses and, in turn, a reply from Risse. The entire “conversation” attracted a broad print and online audience and became part of a syllabus at Harvard University. This and much more from current and past issues of EIA can be found on our website, www.carnegiecouncil.org.

Indeed, we are pleased to observe a great deal of evidence that EIA articles are significantly influencing both academic and public discourse, as they are increasingly appearing on important web and blog sites and in university classrooms. In addition, subscriber downloads of the electronic version of the journal have grown dramatically, rising from 32,000 downloads to 58,000 in a single year.

Public Affairs Program

Described by Singaporean diplomat and scholar Kishore Mahbubani as “one of the highlights of being in New York,” the Council’s acclaimed Public Affairs program is at the very heart of all that we do, channeling people and resources to our members, our publications, and our other programs. Under the auspices of long-time Director Joanne J. Myers, over fifty distinguished speakers came to Council headquarters during the 2007/08 program year. As always, the range was impressive. It included former Senator and presidential candidate Bill Bradley on the way forward for the United States; Mark Lilla on religion, politics, and the modern West; and the President of Iceland H.E. Dr. Olafur Grimsson on climate change and new security issues. A highlight of the season was a special luncheon to honor Ted Sorensen, who spoke movingly about his life and times with John F. Kennedy, recalling the dramas of desegregation and the Cuban Missile Crisis.

The size of the venue limits these events to just ninety people, assuring an intimate conversational experience as well as ample time for questions from the audience. Long valued by a loyal following of journalists, diplomats, business people, and concerned New Yorkers, the Public Affairs Program is open to all. (For subscription information, go to page 9 of this report.) For those of you who

Ongoing Activities
cannot be here in person, you can go online anywhere, anytime and access Public Affairs videos, audios, and transcripts, or download our podcasts.

**Global Policy Innovations (GPI)**

This has been an exceptionally busy year for GPI, which was launched in 2004 with the support of the Rockefeller Brothers Fund. In addition to its popular Workshops for Ethics in Business, mentioned above, GPI held a variety of events over the past year, including the timely, perhaps even prescient discussion of “Winners without Losers: Why Americans Should Care More about Global Economic Policy,” the new book by Edward J. Lincoln, of New York University Stern School of Business. The respondent was Sam Natapoff, director of World Policy Institute’s Global Economic Architecture Project, which focuses on the politics of macroeconomics and U.S. foreign policy.

The core of GPI, however, is its online multimedia magazine, *Policy Innovations*. “I find *Policy Innovations* to be an invaluable resource,” says Steve A. Rochlin, Head of AccountAbility North America. “The site is essential for staying informed on the most provocative and salient thinking related to giving globalization a more human face. In addition, the depth and flexibility of the site makes it a powerful strategic planning tool.”

Updated weekly, *Policy Innovations* is devoted to innovators of all kinds, united by their common desire to push humankind toward an ever fairer concept of globalization. In addition to staff articles and recordings of GPI events, postings come from around the world, including materials from a multitude of partner sites and from Project Syndicate, an international association of 392 newspapers in 146 countries. The public is also encouraged to submit articles, academic papers, audio and video, and to contribute to the magazine’s blog.

*Policy Innovations* material is widely cited and posted on websites such as Global Policy Forum, and its audience is increasing by the month. “We went from roughly 11,000 unique visitors a month in September 2007 to triple that in June 2008”, says the program’s director, Devin T. Stewart, “and the new 2008/2009 season promises to bring even more growth.”

**Carnegie New Leaders**

The Carnegie New Leaders Program provides the next generation of leaders with a deeper appreciation of the ethical aspects of international affairs, allowing participants to explore how an ethical perspective can be applied to specific policy decisions. It offers a wonderful opportunity to study and learn with other young professionals from different walks of life, including academia, business, media, law, government, and the NGO sector. It also provides a unique point of entry into the evolving work of the Council. This year’s speakers included Emily Holland of the International Crisis Group, who discussed the ethical dilemmas of Darfur, and film-maker and journalist Brian Palmer, who showed clips from *Full Disclosure*, a documentary that he filmed while embedded with U.S. troops in Iraq.

**Foreign Policy Roundtable**

This high-level policy Roundtable meets at Council headquarters approximately once a month to scrutinize recently published works or works in progress. Under the direction of Senior Fellow Nicholas X. Rizopoulos, these off-the-record sessions are attended by a mix of academics, policy experts, and journalists, all of whom appreciate the opportunity to gather in a setting that encourages deep discussion and rigorous examination. Recent speakers include Andrew J. Bacevich of Boston University on the enduring relevance of Reinhold Niebuhr, and Flynt Leverett of the New America Foundation on dealing with Iran.
In the News

Carnegie Council material received a lot of attention this year in a wide variety of media—particularly on the web, from online newspapers to blogs. Here is a sampling.

IN PRINT

“The Myth of the Nation-State”
Devin T. Stewart, August 2008
Published in The Bahrain Tribune, The Brunei Times, The Daily Times (Pakistan), The South China Morning Post (Hong Kong), The Japan Times, and The Journal of Turkish Weekly.
(Also posted in full on http://compgovpol.blogspot.com and others)

“The New MAD World”
Devin T. Stewart, August 2008
Published in The National Interest Journal

Monograph, “Developing Strategic Leaders for the 21st Century”
Jeffrey D. McCausland
Published by Strategic Studies Institute at the U.S. Army War College, February 2008

“Hu’s on First?”
Joshua Kurlantzick, Devin T. Stewart
Published in The National Interest, November 1, 2007

ONLINE (SELECTION)

“The Resurgent Idea of World Government”
Campbell Craig, Ethics & International Affairs, Summer 2008
Featured on Democratic Federalists website, www.dwfed.org and recommended in Jim Stark’s World Voter, the newsletter of Vote World Government

Olympic Mettle
Workshops for Ethics in Business Panel, May 16, 2008
Ian Buruma Carnegie YouTube clips featured on Sustainabiltank.com August 2008

Sustainabiltank.com recommends three David Speedie articles, August 14, 2008

“It’s Like Oil, But Different”
Saul Garlick and Elizabeth Arkell, www.policynnovations.org, June 18, 2008
Posted on oneworld.net, June 2008

Descent into Chaos: The United States and the Failure of Nation Building in Pakistan, Afghanistan, and Central Asia
Ahmed Rashid Public Affairs Talk, June 3, 2008

Petrostate: Putin, Power, and the New Russia
Cited in “Russia’s attacks Reviving Cold War Worries” by Sharon Schmickle, Minnpost.com August 11, 2008, and on Jim Kingsdale’s stock market opinion and analysis blog, “Seeking Alpha” June 2008

David Grewal on Network Power
Interview by Devin T. Stewart, May 31, 2008

“In Vitro Meat, a More Humane Treat”
Abigail Paris, www.policynnovations.org
Posted on oneworld.net, May 27, 2008

“The Silver Lining in High Commodity Prices”
Kenneth Rogoff, May 16, 2008
www.policynnovations.org

Michael T. Klare, Public Affairs Talk, May 14, 2008
Carnegie Council YouTube clip featured on zeropointrecovery.com

David S. Speedie Interviews Jack F. Matlock
Carnegie Council YouTube clips featured on iputin.net, blog about Putin, May 14, 2008 and russiablog.org (Discovery Institute)

MYANMAR: Reviewing the Argument for Humanitarian Intervention
Selection of articles from Ethics & International Affairs
Posted on Columbia Journalism School and University of Louisville websites, May 2008

“My Morality of Immigration”
Mathias Risse, Ethics & International Affairs, Spring 2008

United States Must Redefine ‘Fair Trade’
Posted on oneworld.net, globalvision.org, and others

“Reading Tariq Ramadan: Political Liberalism, Islam, and ‘Overlapping Consensus’”
Andrew F. March, Ethics & International Affairs article, Winter 2007
Recommended by several blogs: Bookforum; the Secular Outpost, and New Democratic Reason, and posted on the website of the New Jersey branch of the Al-Huda Foundation, an NGO promoting Islamic education and welfare.

Devin T. Stewart and Josh Kurlantzick discuss China’s Soft Power on “http://bloggingheads.tv” September 2007

“Ecological Intervention: Prospects and Limits”
Robyn Eckersley, Ethics & International Affairs, Fall 2007
Featured in The New Security Beat, a Woodrow Wilson Center blog; Bookforum; and others.

TELEVISION AND RADIO

CBS News
From February through July 2008 Senior Fellow Jeffrey D. McCausland did frequent—sometimes daily—interviews for CBS News, focusing on Iraq and Afghanistan.

C-Span Book TV
The First Campaign: Globalization, the Web, and the Race for the White House
Garrett M. Graff, Public Affairs Talk, December 6, 2007

Arsenals of Folly: The Making of the Nuclear Arms Race
Richard Rhodes, Public Affairs Talk, November 1, 2007

 Nobodies: Modern American Slave Labor and the Dark Side of the New Global Economy
John Bowe, Public Affairs talk, October 7, 2007

WPKN Radio
Carnegie Council Public Affairs Talks featured two to four times a month through July 2008.
Supporters

* MAJOR GIFTS: $25,000 +
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NATIONAL SUPPORTER: $200 and above
ACADEMIC SUPPORTER: $100
STUDENT SUPPORTER: $60

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Supporters at all levels receive the following benefits:

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- 20% discount on a subscription to *Ethics & International Affairs*
- 50% discount on purchases from the Carnegie Council website
- Carnegie Council print materials: the Bulletin, the Annual Report, and more

* Benefits also include invitations for two to Carnegie Council Public Affairs Programs, Global Policy Innovations Events, and Carnegie Council Special Events.

Subscribers

Subscribe for a season ticket to our acclaimed Public Affairs Program in New York City. The setting is intimate—the maximum number of attendees is just under 100—and each talk is followed by a lively and informed question-and-answer session.

The program year of approximately 50 events runs from September–June.

Subscriptions are not tax-deductible.

All subscribers receive 20% discount on a subscription to *Ethics & International Affairs*, print and email invitations, and the opportunity for early registration (space limited, reservations required).

**Individual: $500**

Invitations for one to Council Public Affairs Programs, September–June.

**Dual: $750**

Invitations for two to Council Public Affairs Programs, September–June.

**Corporate Membership**

For details, go to [www.carnegiecouncil.org](http://www.carnegiecouncil.org).

Annual Fund

This separate appeal is to help pay for the day-to-day running of our operations. Donations are 100% tax-deductible and every gift helps ensure the high standard of programs and publications the Council provides.

For more information go to [www.carnegiecouncil.org](http://www.carnegiecouncil.org).
10/17/07
Nobodies: Modern American Slave Labor and the Dark Side of the New Global Economy
John Bowe
PUBLIC AFFAIRS PROGRAM

10/24/07
Connected: 24 Hours in the Global Economy
Daniel Altman
GLOBAL POLICY INNOVATIONS PROGRAM

10/31/07
God and Gold: Britain, America, and the Making of the Modern World
Walter Russell Mead
PUBLIC AFFAIRS PROGRAM

11/1/07
Arsenals of Folly: The Making of the Nuclear Arms Race
Richard Rhodes
PUBLIC AFFAIRS PROGRAM

11/2/07
Responsible Profit: Climate Change and the Green Economy
Nikhil Chandavarkar, Mark Fulton, Christopher Kelly, Matt Prescott, Matthew Taylor
WORKSHOP FOR ETHICS IN BUSINESS

11/7/07
The Elephant, the Tiger, and the Cell Phone: India, the Emerging 21st-Century Power
Shashi Tharoor
PUBLIC AFFAIRS PROGRAM

11/8/07
Ethics in World Affairs
Joel H. Rosenthal
NEW LEADERS PROGRAM

11/14/07
The Mearsheimer-Walt ‘Thesis’ on the Israel Lobby, and Its Wider Implications
Gideon Rose
FOREIGN POLICY ROUNDTABLE

11/28/07
Branded! How the “Certification Revolution” is Transforming Global Corporations
Michael E. Conroy
GLOBAL POLICY INNOVATIONS PROGRAM

11/29/07
Finance as a Tool of National Security: Update on the Effort to Combat Terror Financing
Matthew Levitt
PUBLIC AFFAIRS PROGRAM

12/1/07
The First Campaign: Globalization, the Web, and the Race for the White House
Garrett M. Graff
PUBLIC AFFAIRS PROGRAM

12/7/07
Annual Conference for Development and Change
Cape Town, South Africa
CO-SPONSORED BY CARNEGIE COUNCIL

12/10/07
Towards a New Culture of International Relations: Rights and Responsibilities of the Individual in Multilateral Decision-Making
H.E. Dr. Srgjan Kerim
PUBLIC AFFAIRS PROGRAM

12/12/07
Pakistan: The Struggle Between Politics and Extremism
Ahmed Rashid
PUBLIC AFFAIRS PROGRAM

12/12/07
Dealing with Tehran: Assessing U.S. Diplomatic Options Toward Iran
Flynt Leverett
FOREIGN POLICY ROUNDTABLE

12/23/07
Update on the Korean Peninsula
Marcus Noland
CARNEGIE NEW LEADERS PROGRAM

12/30/07
Perspectives of a National Reconciliation in Iraq
Mokhtar Lamani
PUBLIC AFFAIRS PROGRAM

JANUARY 2008

1/7/08
The Bottom Billion: Why the Poorest Countries are Failing and What Can Be Done About It
Paul Collier
PUBLIC AFFAIRS PROGRAM

1/23/08
The New American Story
Senator Bill Bradley
PUBLIC AFFAIRS PROGRAM

1/24/08
Beyond the National Interest: The Future of UN Peacekeeping and Multilateralism in an Era of U.S. Primacy
Jean-Marc Coicaud
PUBLIC AFFAIRS PROGRAM

1/29/08
Reverse Brain Drain for the Middle East
Marcus Noland, Michele Wucker
GLOBAL POLICY INNOVATIONS PROGRAM

1/29/08
Update on the Korean Peninsula
Marcus Noland
CARNEGIE NEW LEADERS PROGRAM

1/31/08
Perspectives of a National Reconciliation in Iraq
Mokhtar Lamani
PUBLIC AFFAIRS PROGRAM
Calendar of Activities

FEBRUARY 2008

2/6/08
Freedom in Retreat
Peter Ackerman, Larry Diamond, Arch Puddington, Jennifer L. Windsor
PUBLIC AFFAIRS PROGRAM

2/12/08
Winners without Losers: Why Americans Should Care More About Global Economic Policy
Edward J. Lincoln, Sam Natapoff
GLOBAL POLICY INNOVATIONS PROGRAM

2/12/08
Subprime: Is the U.S. Repeating Japan’s Experience?
Edward J. Lincoln
CARNEGIE NEW LEADERS PROGRAM

2/19/08
Uniting Against Terror: Cooperative Nonmilitary Responses to the Global Terrorist Threat
George A. Lopez and Thomas E. McNamara
PUBLIC AFFAIRS PROGRAM

2/21/08
Islam in Saudi Arabia’s Politics
Bernard Haykel
PUBLIC AFFAIRS PROGRAM

2/28/08
The New Asian Hemisphere: The Irresistible Shift of Global Power to the East
Kishore Mahbubani
PUBLIC AFFAIRS PROGRAM

MARCH 2008

3/6/08
A Billion Lives: An Eyewitness Report From the Frontlines of Humanity
Jan Egeland
PUBLIC AFFAIRS PROGRAM

3/7/08
The Ethics of Developing Country Debt
Jonathan Shafer, Lydia Tomitova
CARNEGIE NEW LEADERS PROGRAM

3/13/08
Torture and Democracy
Darius Rejali
PUBLIC AFFAIRS PROGRAM

3/17/08
Dreams and Shadows: The Future of the Middle East
Robin Wright
PUBLIC AFFAIRS PROGRAM

3/19/08
The International Judge: An Introduction to the Men and Women Who Decide the World’s Cases
Cesare P.R. Romano, Judge Stephen M. Schwebel, Daniel Terris
PUBLIC AFFAIRS PROGRAM

3/26/08
Atlantic Orders: The Fundamentals of Change
Charles A. Kupchan
FOREIGN POLICY ROUNDTABLE

3/29/08
Pragmatism and War
Joel H. Rosenthal
ORGANIZATION OF AMERICAN HISTORIANS ANNUAL MEETING, HILTON HOTEL, NEW YORK

APRIL 2008

4/1/08
Climate Change and New Security Issues
H.E. Dr. Olafur Ragnar Grimsson
PUBLIC AFFAIRS PROGRAM

4/3/08
Cyberethics: The Emerging Codes of Online Conduct
Steven C. Clemons, Michael Getler, Rita J. King, Alex Koppelman, Jay Rosen
WORKSHOP FOR ETHICS IN BUSINESS

4/4/08
The Conscience of a Liberal
Paul Krugman
PUBLIC AFFAIRS PROGRAM

4/9/08
Empire of Lies: The Truth About China in the Twenty-First Century
Guy Sorman
PUBLIC AFFAIRS PROGRAM
4/9–4/11/08  
McCain Conference  
CONFERENCE, ANNAPOLIS, MD,  
CO-SPONSORED BY CARNEGIE COUNCIL

4/11/08  
One Economics, Many Recipes: Globalization, Institutions, and Economic Growth  
Dani Rodrik  
PUBLIC AFFAIRS LUNCHEON

4/16/08  
The Second World: Empires and Influence in the New Global Order  
Parag Khanna  
PUBLIC AFFAIRS PROGRAM

4/22/08  
Invisible Nation: How the Kurds’ Quest for Statehood is Shaping Iraq and the Middle East  
Quil Lawrence  
PUBLIC AFFAIRS PROGRAM

4/23/08  
Notes from the Occupation: A Reporter in Iraq  
Brian Palmer  
CARNEGIE NEW LEADERS PROGRAM

4/29/08  
Fixing Failed States: A Framework for Rebuilding a Fractured World  
Ashraf Ghani  
PUBLIC AFFAIRS PROGRAM

MAY 2008

5/7/08  
China’s Great Leap: The Beijing Games and Olympian Human Rights Challenges  
Minky Worden  
FOREIGN POLICY ROUNDTABLE

5/7/08  
The Fall and Rise of the Islamic State  
Noah Feldman  
PUBLIC AFFAIRS PROGRAM

5/12/08  
Breathing the Fire  
Kimberly Dozier  
PUBLIC AFFAIRS PROGRAM

5/14/08  
Rising Powers, Shrinking Planet: The New Geopolitics of Energy  
Michael T. Klare  
PUBLIC AFFAIRS PROGRAM

5/16/08  
Olympic Mettle: Business, Civil Society, and Politics During the Beijing Games  
Ian Buruma, Robert L. Corcoran, Thomas Crampton, Qi Ghanjin, Minky Worden  
WORKSHOP FOR ETHICS IN BUSINESS

5/19/08  
A Choice of Enemies: America Confronts the Middle East  
Sir Lawrence Freedman  
PUBLIC AFFAIRS PROGRAM

5/21/08  
Counselor: A Life at the Edge of History  
Ted Sorensen  
PUBLIC AFFAIRS LUNCHEON

5/21/08  
When Principles Pay: Corporate Social Responsibility and the Bottom Line  
Geoffrey Heal  
GLOBAL POLICY INNOVATIONS PROGRAM

JUNE 2008

6/2–6/4/08  
“Justice, Culture and Tradition” Conference Celebrating Michael Walzer  
THE INSTITUTE FOR ADVANCED STUDY (ISS), PRINCETON, CO-SPONSORED BY CARNEGIE COUNCIL

6/3/08  
Descent into Chaos: The United States and the Failure of Nation Building in Pakistan, Afghanistan, and Central Asia  
Ahmed Rashid  
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David Rodin, David Luban  
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JULY 2008

7/1/08  
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Nikolas K. Gvosdev, Harry Harding, Flynt Leverett, David C. Speedie  
WORKSHOP FOR ETHICS IN BUSINESS

7/1/08  
Youth Leadership and Citizen Service  
Chiquita Williams  
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Financial Summary

Statement of Activities for the fiscal year beginning July 1, 2007 and ending June 30, 2008

### Revenue & Support

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants for Programs</td>
<td>$578,850</td>
</tr>
<tr>
<td>Trustee and Individual Contributions</td>
<td>$135,870</td>
</tr>
<tr>
<td>Program and Membership Fees</td>
<td>$116,510</td>
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<tr>
<td>Investment Income</td>
<td>$436,857</td>
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<tr>
<td><strong>SUBTOTAL</strong></td>
<td><strong>$1,268,087</strong></td>
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<tr>
<td>Net assets released from board-designated restrictions</td>
<td>$2,026,462</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE &amp; SUPPORT</strong></td>
<td><strong>$3,294,549</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROGRAMS</strong></td>
<td></td>
</tr>
<tr>
<td>Education</td>
<td>$428,315</td>
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<tr>
<td>Public Affairs Programs</td>
<td>$580,735</td>
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<tr>
<td>Internet and Print Publications</td>
<td>$889,561</td>
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<tr>
<td>Global Policy Innovations</td>
<td>$366,758</td>
</tr>
<tr>
<td><strong>SUBTOTAL PROGRAM EXPENSES</strong></td>
<td><strong>$2,265,369</strong></td>
</tr>
<tr>
<td>Management and General Support</td>
<td>$675,069</td>
</tr>
<tr>
<td>Fundraising and Development</td>
<td>$354,111</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$3,294,549</strong></td>
</tr>
</tbody>
</table>

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The Council staff gathered in the boardroom.
New York City, July 2008

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